

MINUTES

UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES

March 7, 2024

The University of Southern Indiana Board of Trustees met on Thursday, March 7, 2024, in the Griffin Center on campus. Present were Chair Christine H. Keck and Trustees W. Harold Calloway; John M. Dunn; Fouad L. Hamami '25; Jeffrey L. Knight; Christina M. Ryan; and Ronald D. Romain '73. Trustees Daniel M. Fuquay and Kenneth L. Sendelweck '76 were absent. Also in attendance were President Ronald S. Rochon; Interim Provost Shelly B. Blunt; Vice President for Finance and Administration Steven J. Bridges '89 M'95; Vice President for Marketing and Communication Kindra L. Strupp M'22; Vice President for Development David A. Bower; Vice President for Student Affairs Khalilah T. Doss; Vice President for Strategic Enrollment Management Troy A. Miller; and Faculty Senate Chair T. Kyle Mara.

Chair Keck called the meeting to order at 10:32 a.m.

SECTION I – GENERAL AND ACADEMIC MATTERS

A. APPROVAL OF MINUTES OF JANUARY 11, 2024, MEETING

On a motion by Mr. Knight, seconded by Mr. Dunn, the minutes of the Board of Trustees meeting on January 11, 2024, were approved.

B. ESTABLISHMENT OF NEXT MEETING DATE AND LOCATION

Chair Keck called on Vice President Strupp, who reported the next meeting of the Board of Trustees is scheduled for Friday, May 3, 2024, on campus.

C. APPOINTMENT OF THE PRESIDENTIAL COMPENSATION AND EVALUATION COMMITTEE

Chair Keck stated that according to Article V, Section 3, Subsection (b) of the bylaws, the Presidential Compensation and Evaluation Committee is appointed annually by the Chair of the Board at the March meeting of the Board of Trustees. Accordingly, she appointed Christina Ryan, Ronald Romain and Kenneth Sendelweck to serve on this committee.

D. REPORT OF THE ACADEMIC AFFAIRS AND ENROLLMENT MANAGEMENT COMMITTEE MEETING

Chair Keck called on Trustee Ryan for a report from the Academic Affairs and Enrollment Management Committee. Ms. Ryan reported the committee met prior to the Board of Trustees meeting and reviewed and approved two new certificate programs to be presented to the Board for approval later on in today's agenda for a Financial Institutions Certificate and a Graduate Certificate in Leadership. The committee also heard a report from Interim Dean Dr. William Elliott on the Pott College of Science, Engineering, and Education's academic partnerships that are building enrollment pipelines for the University. EVSC collaborates with the college to offer innovative programs such as the Academy of Science and Medicine, the Partnership for Exercise Science, and the Academy of Future Educators. All three programs result in a notable percentage of students continuing their studies at USI.

E. PRESIDENT'S REPORT

Chair Keck called on President Rochon for a report. Dr. Rochon began by announcing a posthumous certificate of recognition was issued to the family of Hunter C. Myers upon the recommendation from the Biology Department and Pott College of Science, Engineering, and Education. Hunter transferred to USI in fall 2023 from Ivy Tech Community College in Bloomington and was pursuing a Bachelor of Science in Biology. Although he was on campus for just over a semester, he developed significant friendships with several of his peer students and had a very positive presence in the classroom.

Ross Mayfield, an investment strategist at Baird Private Wealth Management, presented "Markets, Building Wealth as a Student and Careers in Investing" in the Romain College of Business last month in front of a full house of students, faculty and administrators. Mayfield's presentation covered a variety of areas such as

different career paths in investing, how to save money while in college, and the difference in stocks and bonds. He also answered more specific questions related to cryptocurrency, the housing market, and the impact of AI and “robo-advisors.”

The University of Southern Indiana Art and Design Department in the College of Liberal Arts announced that six students won *Addys* at the annual Addy Awards on Friday, February 16 at Bally’s Evansville, hosted by the American Advertising Federation (AAF) Greater Evansville Club. Students entered their original artwork into the competition including entries from universities and colleges around the region. The Addy Awards, are the advertising industry’s largest and most representative competition, attracting nearly 35,000 entries every year in local AAF Ad Club competitions. The mission of the American Advertising Awards is to recognize and reward the creative spirit of excellence in the art of advertising. Winners from USI included:

- Molly Durchholz: Gold – graphic design/magazine design
- Zach Winger: Silver – photography/magazine design
- Deanna Hardy: Silver – photography
- Megan Raleigh: Silver – graphic design
- Al Sheets: Silver – illustration
- Sara Griffin: Silver – illustration/graphic design

Please join in congratulating the USI Women's Basketball team as they claimed the Ohio Valley Conference regular season title on Tuesday, February 20 with a win against Morehead State on the road! The victory also gives the Screaming Eagles the No. 1 seed in the OVC Championship Tournament, scheduled this week March 6-9 at the Ford Center in downtown Evansville. The Women have earned a double bye going into the OVC Tournament and will play their first game at 1 p.m. tomorrow, Friday, March 8 in the semifinal at the Ford Center. To celebrate their outstanding performance and provide an opportunity for our USI community to support the women for their first game, USI’s campus will be closed tomorrow, Friday, March 8.

The University of Southern Indiana’s Pott College of Science, Engineering, and Education hosted its second annual “Be a Teacher Day” on Wednesday, February 28, drawing more than 300 aspiring educators from 22 high schools to USI’s campus. The event highlighted the importance of the profession of education, allowing students to meet current teaching professionals and teacher education students, as well as ask questions about the profession. The keynote presentation this year was given by Hal Bowman, a speaker, author and thought leader in revolutionizing classroom and campus culture. He was a former teacher who spent over two decades in the classroom and now works to help teachers and school leaders create the most effective environment for student success and teacher retention.

The newly remodeled USI Dental Clinic is accepting new and returning patients during the month of April, with appointment times available at 8 a.m., 1 p.m. and 5:30 p.m. Monday through Thursday. Community members, faculty, and students can receive assessments, dental hygiene care and radiographs. All services are performed by students who are supervised and evaluated by faculty members. The USI Dental Hygiene Program is accredited by the Commission on Dental Accreditation of the American Dental Association, a specialized accrediting body recognized by the Council on Postsecondary Accreditation and by the United States Department of Education.

USI will honor Disability Awareness Month with a presentation by blind paralympic swimmer Tucker Dupree. He will present from 6-7 p.m. Thursday, March 21 in Carter Hall, followed by a meet and greet from 7-7:30 p.m. The presentation is open to the public at no charge. In addition to the presentation, USI Disability Resources will also host a film screening of *SPELLERS* at 1 p.m. on Monday, March 11 in Carter Hall. Inspired by the book *Underestimated*, the new full-length documentary challenges conventional wisdom regarding a group relegated to society’s margins—non-speakers with autism who most experts believe are cognitively disabled.

The University of Southern Indiana is excited to present Historic New Harmony’s 40th annual Heritage Artisans Days, happening Wednesday through Friday, April 24-26. Artisans will demonstrate their professions and roles as they were in the 19th century. Students from the Tri-state area will hear and see how these artisans lived and worked in the early days of New Harmony. This year’s artisans include a weaver, a candle dipper, an 1800s doctor, live oxen and more.

To kick off USI’s premier event in 2024, Solarpalooza, Joan Higginbotham will take the stage at the Screaming Eagles Arena at 7 p.m. Sunday, April 7, for her presentation, “Breaking Barriers: An Astronaut’s Inspiring & Winding Road to Space,” followed by a moderated Q&A. Doors will open at 6 p.m. Astronaut Higginbotham’s presentation will take the audience aboard her STS-116 space shuttle mission to the International Space Station (ISS) and will explore how preparation, passion and perseverance were key to her successful voyage

into space. She will also reveal lessons learned along her inspiring journey. Higginbotham will be the sixth speaker in the University's Romain College of Business Innovative Speaker Series.

USI Solarpalooza is the place to be during the eclipse on April 8, 2024, offering unobstructed sky views and learning opportunities to educators, students and the community that uniquely position the University as the prime location for viewing (totality to occur around 2 pm)! USI has created free solar eclipse learning resources for educators and events for all ages are scheduled, including the Screegle Showcase and Educational Experience Fair; Mesker Park Zoo will have animals on campus; High School Visit Day; Food Trucks; and more. Everyone in the community is welcome! Eclipse viewing glasses will be provided to the first 10,000 attendees. Dr. Rochon directed the Trustees to their packets for a pair of eclipse glasses of their own and a Solarpalooza sticker.

President Rochon called on Vice President Strupp for a report on Spring 2024 Commencement. Spring Commencement ceremonies will be held in the Screaming Eagles Arena on Friday evening, May 3, and Saturday, May 4. Guest tickets will not be necessary. As of the latest report on March 1, 2024, 1,573 students are eligible to graduate. USI will have notable USI alumni as Commencement speakers across five ceremonies. Vice President Strupp directed the Trustees to the handout in their packet which outlined the schedule of events and form for Trustees to sign up for platform party participation.

On Friday, May 3, the Board of Trustees will meet at noon for lunch in the Griffin Center, followed by an Executive Session and Regular Board meeting. For those who will be serving on the platform at the first Commencement ceremony, USI is asking you to report to the Varsity Club room in the Screaming Eagles Arena by 4 p.m. to robe. USI's Graduate School Ceremony will begin at 5 p.m. The alumnus to deliver this keynote Commencement address will be Dr. Kimberly R. McElroy-Jones M'13, Director of Community Partnerships for Community Health at Eskenazi Health in Indianapolis.

There are four ceremonies on Saturday, May 4 beginning at 9 a.m. with the Pott College of Science, Engineering, and Education where Dr. Robin M. Verble '06, Associate Professor of Biology, Director of the Environmental Science Program and Director of the Ozark Research Field Station at Missouri University of Science & Technology, will deliver the Commencement address.

The College of Liberal Arts ceremony begins at noon with Shane M. Dearing '07, CEO at Saiva AI, Inc., a healthcare technology firm, to deliver the Commencement address.

The Romain College of Business ceremony begins at 3 p.m. with Shan Sherwan Hussein '14 M'15, Women Protection and Empowerment Coordinator – Emergency Roster for the International Rescue Committee and Women Advisor to Germany and Italy, who will deliver the address.

Lastly, the College of Nursing and Health Professions ceremony begins at 6 p.m. with the final speaker of the day Dr. Sandra L. Hall '05, Director of Clinical Excellence at the Children's Hospital of Los Angeles.

USI is requesting three Board members join us for each of the ceremonies. Vice President Strupp asked the Trustees to review the events of Friday and Saturday, May 3 and 4, signal their participation and provide that feedback to Nita Musich in the President's Office.

President Rochon called on Interim Provost Blunt for a report from Academic Affairs. Dr. Blunt introduced Jaclyn Dumond, Director of Lifelong Learning and College Achievement Program (CAP), to present on USI's brand of dual credit CAP and the Indiana College Core (ICC). The state of Indiana has strategically implemented policies to require, encourage, and incentivize dual credit in both K-12 and higher education institutions, with the 30-hour general education Indiana College Core certificate. High schools have long been required to offer two dual credit and two AP courses. State policies abound for higher education as well. In 2006, public institutions were required to stop charging dual credit to students on free/reduced lunch. This was positive in that it opened up access to a population of students who hadn't previously been able to afford the \$80 per credit hour coursework, but unfortunately, it was an unfunded mandate. Around the same time, the state created a robust credit transfer library, called the CTL. In exchange for public institutions charging no more than \$25 per hour, each college/university receives a dual credit line item in the biennial state budget, based on priority and CTE credit hour generation two years before. In Fall 2023, USI moved to offer dual credit for free to remain competitive with Ivy Tech which had always been free, and with IU who recently moved to no charge. State funding for dual credit still comes to USI through the biennial budget allocation, where it funds not only the CAP Office but also the stipends provided to our faculty liaisons and our CAP instructors for the additional work, they take on to make these opportunities available.

At USI, CAP is an academic program, housed in Outreach & Engagement, and reporting to the Provost's Office. USI's program was founded in 1985, the same year we gained independence from Indiana State University. From a relatively small start with three local high schools, USI now partners with 31 high schools and career centers around the state. Census numbers in both Fall 2023 and Spring 2024 are at all-time highs. Students in CAP this academic year are taking 13,300 credit hours.

The National Alliance of Concurrent Enrollment Partnerships (NACEP) is the accreditation body for USI's CAP program. USI has been continuously accredited since 2006 when we became the 13th program in the nation to earn this distinction. USI was reaccruited in 2020 and will undergo review again during the 2027-28 academic year. We are now one of 135 accredited programs across 26 states. NACEP accreditation requires faculty support, as well as evidence of institutional support for the program, and documentation demonstrating that the rigor of the courses offered through CAP are comparable.

Over time an increasing number of former CAP students have matriculated to USI. The class of 2019 was an all-time high with 30% of the FTFT four-year students having participated in CAP at some point in HS. Since 2019, USI has hovered between 25-30% of the FTFT population having USI CAP credit. Just as importantly, we also know these former CAP students retain and graduate on time at higher rates than their peers who did not participate in USI's program.

The Indiana College Core (ICC) developed from the 2012 creation of the Statewide Transfer General Education Core or STGEC, designed to help the matriculated students who wanted to "start here, go there" and bring as many hours as possible with them. There are six competency areas, with spoken and written communication, quantitative reasoning, and three ways of knowing. Each institution mapped its courses into each of the competency areas. If a course at USI is part of Core 39, then it fulfills an area of the ICC, but earning the ICC does not completely complete USI's Core 39. If the STGEC was completed with a cumulative GPA of 2.0 or higher, the others were required to transfer in the entire block of credit. Even though matriculated students were the intended audience, dual credit students began to benefit. The types of courses embedded in the STGEC were the types of courses dual credit students were taking. Immediately, a few students began earning the STGEC certificate alongside their HS diplomas, accidentally. Growth of the ICC in high school was slow until the CHE determined that the ICC certificate would count toward the CHE's strategic plan goal of having 60% of the workforce earn a high-value degree, certificate, or credential. The most recent data is from 2021 when 2,093 high school graduates earned the ICC. About three years ago, the state rebranded the STGEC as the Indiana College Core with the intent of marketing more directly to high school students. In a 2021 publication, using 2018 data, we learned that the students earning the STGEC were showing great success. They matriculated at higher rates, needed less remediation, completed all credit hours attempted, and persisted to the second year at rates higher than non-ICC earners.

Mrs. Dumond concluded her report by noting dual credit is here to stay, both in Indiana as well as nationally. Research shows that dual credit students are more likely to matriculate to and succeed in college, and it's a great opportunity for recruitment. What the growth in dual credit and the growth of the ICC specifically means for USI:

- We may see more first-year students with enough hours to be sophomores.
- A new term for this type of student is "stealth transfer" meaning the student is the age of a first-year student but has enough hours to be registered in courses above that level, like a traditional transfer student would be.
- Some students who have earned the ICC are hoping to decrease time to a degree along with expenses.
- Others are still eager to maximize their time at USI by adding a major or experiential learning like study abroad and internships.

New challenges bring new opportunities to develop support for this population of students and to provide guidance to students on how they can make the most of their time at USI.

Dr. Rochon called on Dr. Kyle Mara for a report from Faculty Senate. Faculty are currently in the middle of advising for the Fall 2024 semester. They look forward to helping our students successfully navigate another semester of registration. The final academic program reviews have begun to be submitted. After this summer's academic program review process, the expanded curriculum committee will have provided review and feedback for all programs on USI's campus. This effort will finalize USI's first 5-year cycle of academic program reviews. Faculty continues to appreciate the support provided by Interim Provost Blunt's office in this project.

Faculty continue to make headway on other initiatives brought to the Senate throughout the academic year. Including modifying and updating the faculty handbook to reflect updated processes for faculty promotion, composition of promotion committees, micro-credentials, and changes to various Faculty Senate standing committees.

Finally, in coordination with the Administrative Senate, Staff Council, and the members of the President's Cabinet, USI held a successful Town Hall on February 27. Questions for the administrative leadership team were submitted by USI employees in advance with topics covering a wide range of concerns. We thank the President and Vice Presidents for their participation in this important event.

President Rochon called on Dr. Khalilah Doss to provide the SGA report on behalf of President Adrianna Garcia who is away from campus for Spring Break. SGA hosted a cooking demonstration on Valentine's Day in the Romain College of Business and an open house event to recruit new members for SGA's upcoming election. SGA also participated in the spring involvement fair. Student Government is currently working on their elections for 2024-2025, and President Garcia looks forward to introducing the incumbent president at the May Board of Trustees meeting.

F. APPROVAL OF NEW UNDERGRADUATE CERTIFICATE: FINANCIAL INSTITUTIONS CERTIFICATE

Chair Keck called on Interim Provost Blunt to review the proposed new certificate program to be offered by the Romain College of Business described in Exhibit I-A, the Financial Institutions Certificate. The proposed implementation date is fall 2024.

Upon the recommendation of the Academic Affairs and Enrollment Management Committee, the Financial Institutions Certificate, in Exhibit I-A, was approved.

G. APPROVAL OF NEW GRADUATE CERTIFICATE: GRADUATE CERTIFICATE IN LEADERSHIP

Chair Keck called on Interim Provost Blunt to review the proposed new certificate program to be offered by the School of Graduate Studies described in Exhibit I-B, the Graduate Certificate in Leadership. The proposed implementation date is fall 2024.

Upon the recommendation of the Academic Affairs and Enrollment Management Committee, the Graduate Certificate in Leadership, in Exhibit I-B, was approved.

H. APPROVAL OF CANDIDATES FOR DEGREES AND CERTIFICATES

Chair Keck called on Interim Provost Blunt to review the candidates for degrees and certificates. Dr. Blunt referred the Trustees to Exhibit I-C which contained a list of candidates for doctoral, master's, baccalaureate, and associate degrees and certificates to be conferred on May 3, 2024, and May 4, 2024. She recommended approval to award the degrees and certificates, subject to the completion of all requirements.

On a motion by Mrs. Ryan, seconded by Mr. Knight the degrees and certificates presented in Exhibit I-C, subject to the completion of all requirements, were approved.

I. APPROVAL OF CANDIDATES FOR HONORARY DEGREES

Chair Keck called on President Rochon who read from the USI Honorary Degree Policy, "An honorary degree from the University of Southern Indiana is the highest form of recognition granted by the institution. Individuals who have given distinguished and extraordinary service consistent with the mission of the University are eligible for consideration. That service may be to the University itself, and/or to local, statewide, national, or international communities. Individuals selected to receive an honorary degree should exemplify the highest ideals of integrity, service, and dedication to learning."

In accordance with the policy, the Honorary Degree Committee and President Rochon recommended that the conferral of the following honorary degrees during the Spring 2024 Commencement Ceremonies on Friday, May 3, 2024, and Saturday, May 4, 2024, be approved as follows:

DOCTOR OF LAWS to Dr. James D. Anderson, Professor of Education at the University of Illinois Urbana-Champaign, for his lifetime commitment to education. Dr. Anderson's scholarly pursuits have significantly shaped the discourse on U.S. education history, particularly in the realm of African American education. His notable contributions earned him several national recognitions and were solidified with his election to the

National Academy of Education.

DOCTOR OF LAWS to Neal A. Franklin for her passion, leadership and profound dedication to advancing higher education at the University of Southern Indiana. With over a decade of service on the USI Foundation Board of Directors, Mrs. Franklin has been a driving force supporting the arts, USI athletics, and USI's mission and values. Beyond her involvement with the University, she has been a prominent figure in the Evansville Philharmonic Orchestra and its Guild, the Public Education Foundation and the Women's Fund of the Vanderburgh County Community Foundation, among other organizations.

DOCTOR OF LAWS to Dr. M. Edward Jones, Vice Provost Emeritus for Outreach and Engagement, and Cynthia S. Brinker, Senior Vice President Emerita for Government and University Relations for their collective 75 years of exemplary service to the University of Southern Indiana. Dr. Jones was the founding Director of Continuing Education reshaping the traditional framework in going beyond skill development and transforming USI into the region's premier University for community and workplace leadership development. Ms. Brinker's dedication was exemplified through her meticulous leadership roles in Human Resources, Business Affairs, and as legislative liaison becoming the most senior liaison in higher education. Her advocacy extended to student internships, civic awareness initiatives, and strategic efforts that bolstered the University's reputation. Through their visionary leadership, they built organizations and forged enduring external relationships that continue to benefit the University community today.

DOCTOR OF BUSINESS to Dr. Mohammed F. Khayum, University of Southern Indiana Provost Emeritus and Professor Emeritus of Economics for his extensive service and unwavering dedication to the University. Dr. Khayum spearheaded a range of transformative initiatives at USI and played a pivotal role in shaping and executing the University's strategic plans through enhancing data integration and collaboration. His contributions as provost, dean, chair, and professor extended beyond the University through his active partnerships and work that benefitted not only USI but a diverse array of businesses and organizations in the tri-state region.

DOCTOR OF ARTS to Bridget Muldoon McDaniel, accomplished flutist and inspirational leader in musical arts who utilized her gifts of music and creativity to positively impact the lives of millions of children around the world. She founded Tales & Scales, a not-for-profit performing arts education organization that toured in over 30 states, becoming the nation's only innovative ensemble dedicated to igniting young imaginations through music telling. Her legacy is one of symphonic leadership, inspiring and enriching the lives of children and communities through the universal language of music.

On a motion by Mr. Knight, seconded by Mr. Calloway, the honorary degrees were approved.

J. APPROVAL OF POSTHUMOUS DEGREE

Chair Keck called on Interim Provost Blunt to review the proposed posthumous degree. At its meeting on July 7, 2003, the Board of Trustees approved the Policy on Posthumous Recognition of Students. On the recommendation of the dean of the College of Liberal Arts, in consultation with the undergraduate faculty of the World Languages and Cultures Department, approval of the following posthumous degree is recommended.

BACHELOR OF ARTS in World Languages and Cultures Teaching Stephanie E. Murphy

On a motion by Mr. Hamami, seconded by Mr. Romain, the posthumous degree was approved.

SECTION II – FINANCIAL MATTERS

A. REPORT OF THE FINANCE/AUDIT COMMITTEE MEETING

Chair Keck called on Trustee Dunn for a report. Mr. Dunn reported the Finance/Audit Committee met prior to the Board of Trustees meeting on March 7, 2024. The committee reviewed the audits completed by the Internal Audit Department in 2023 and approved the 2024 annual audit plan. They reviewed also the construction change orders that were issued by the Vice President for Finance and Administration related to the Wellness Center and Health Professions Phase III. Lastly, the committee received an update on University investments from Neil Heppler of Fourth Street Performance Partners and approved the Investment Policy Statement for the University.

B. REPORT ON CURRENT CONSTRUCTION PROJECTS

Chair Keck called on Vice President Bridges, who introduced Director of Facility Operations and Planning Jim Wolfe for a report on the status of current construction projects. He referred the Trustees to Exhibit II-A for a list of projects and a summary of the cost and funding sources for each project.

SECTION III – PERSONNEL MATTERS

A. APPROVAL OF ANNUAL AUTHORIZATION FOR EMPLOYMENT OF FACULTY AND STAFF

Chair Keck called on Vice President Bridges for the annual authorization for the employment of faculty and staff. The University of Southern Indiana Board of Trustees, pursuant to Indiana Code 21-38-3-2 and 21-38-3-9, annually authorizes the President of the University of Southern Indiana to employ faculty and staff and to establish salaries, and wages within budgetary capabilities. The last authorization was on March 2, 2023, and approval will allow USI to continue this critical function.

On a motion by Mrs. Ryan, seconded by Mr. Knight, the annual authorization was approved.

B. REPORT ON FACULTY, ADMINISTRATIVE AND STAFF RETIREMENTS

Chair Keck called on Vice President Bridges to review the following faculty, administrative, and staff retirements.

Custodial Services Shift Supervisor David A. Adcock, retired on March 1, 2024, after 25 years of service.

Senior Administrative Assistant Carolyn S. Campbell, retired on February 22, 2024, after 27.5 years of service.

Associate Vice President for Finance and Administration, Mary A. Hupfer, in accordance with the early retirement policy, will retire effective July 1, 2025, after 35.5 years of service, including leave with pay from January 1, 2025, to June 30, 2025.

Associate Professor of Sociology Ronda L. Priest, in accordance with the early retirement policy, will retire effective July 1, 2025, after 29 years of service, including leave with pay from January 8, 2025, to May 12, 2025.

Payroll Manager Human Resources, Rita J. Ricketts, in accordance with the revised retirement policy, will retire effective July 1, 2024, after 20 years of service, including leave with pay from January 1, 2024, to June 30, 2024.

Clinical Assistant Professor of Nursing Julie B. St. Clair, in accordance with the revised retirement policy, will retire effective June 1, 2025, after 35 years of service, including leave with pay from January 8, 2025, to May 12, 2025.

C. APPROVAL OF EMERITUS STATUS

Chair Keck called on Vice President Bridges, who recommended approval of the following emeritus titles. On a motion by Mr. Romain, seconded by Mr. Knight, the following titles were approved.

Associate Vice President Emerita for Finance and Administration and Foundation Fiscal Officer Emerita
Mary A. Hupfer

Associate Professor Emerita of Sociology Ronda L. Priest

Payroll Manager Emerita Human Resources Rita J. Ricketts

Clinical Assistant Professor Emerita of Nursing Julie B. St. Clair

Payroll Manager Emerita Human Resources Julia A. Yancey

There being no further business, the meeting was adjourned at 11:22 a.m.

Respectfully submitted,

John M. Dunn
Secretary

ABSTRACT

Undergraduate Certificate: Financial Institutions Certificate To be offered through in-person and online formats By the University of Southern Indiana, Evansville, Indiana

- 1. Characteristics of the Program:** The University of Southern Indiana Provost's Office proposes to offer a new certificate, entitled Financial Institutions Certificate. The certificate will be offered through in-person and online formats.

The certificate will offer students the requisite background for careers with banks, credit unions, and agencies responsible for regulatory oversights. Currently, USI offers the individual courses needed for a certificate but does not package the courses in a meaningful way. This certificate will allow students to highlight the skills and knowledge they have gained while studying at USI.

- 2. Rationale for the Program:** In recent years, both area banks and credit unions have hired USI graduates. FDIC and Credit Union data report 26 financial institutions with operations in the Evansville market. Several of the banks are publicly traded with over \$10 billion in assets. Two of the largest credit unions in Indiana have headquarters in the Evansville market. Area bankers have requested that USI develop a Banking & Credit Union Certificate to help fulfill labor needs in the market.

On March 29, 2023, the premier source for labor markets in Indiana reported 14 thousand job openings in Business and Financial Operations. [Employment Outlook Projections: Hoosiers by The Numbers \(in.gov\)](#).

The Indiana State government shows openings for both bank and credit union examiners. <https://www.workforindiana.in.gov/>. The federal government shows openings for both Credit Union and Bank Examiners at the national level [USAJOBS - The Federal Government's official employment site](#).

- 3. Cost of and Support for the Program:** No additional faculty or staff, facilities, capital, or equipment are needed for initial start-up.
- 4. Similar and Related Programs:** Ball State University and Purdue University-Northwest offer 15-hour banking minors but do not require a tax course or allow internships. Purdue University-Fort Wayne offers a banking certificate but also does not require a tax course or allow the internship option.
- 5. Quality and Other Aspects of the Program:** This is a 12-hour (4-course) certificate.

FIN 361 Financial Institutions - The institutional structure of the financial systems. Surveys both the public and private sectors of our money and credit economy. Emphasis is placed on understanding the impact of the commercial banking system, financial intermediaries, and public finance needs upon the conduct of business finance.

ECON 361 Money and Banking - The nature and function of credit in the American economy; operation of commercial banks; purposes and functions of the Federal Reserve System, and the introduction to monetary theory. The course emphasizes the impacts of recent developments in the U.S. monetary system on both individuals and the overall economy.

*ACCT 311: Introduction to Federal Income Taxes ** - An introduction to federal tax theory and practice as applied to individuals. The emphasis is on the examination of the role of taxation in society (legal, social, economic), procedural rules and their application, and tax planning techniques.

*This course is required because small business owners file a Schedule C with their individual income tax return. Lenders often make small business lending decisions based on Schedule C information along with adequate collateral.

Directed Elective (3 hours) (One of the following courses)

- *MKTG 344 Personal Selling*
- *ACCT 422 Financial Report and Analysis* (This course will be getting a new course description and pre-req. change).
- *BUAD 499 Internship (Must be with a bank or credit union)*

The program's learning outcome is to ensure students become familiar with the functions of banks, credit unions, and the regulatory agencies that provide oversight to these industries. The learning outcomes will be assessed by exams, assignments, and projects related to each course. The program is in the Romain College of Business which is AACSB Accredited.
Projected Headcount and FTE enrollment - Year 1: 8, Year 2: 12, Year 3: 15

ABSTRACT

Graduate Certificate: Graduate Certificate in Leadership To be offered in an online format By the University of Southern Indiana, Evansville, Indiana

- 1. Characteristics of the Program:** The Graduate Certificate in Leadership is designed to provide individuals with the essential skills needed to assume positions of leadership and to excel in these roles. Those currently in the workforce, who seek advancement or new positions, will find that the Graduate Certificate in Leadership offers a balanced and multi-disciplinary curriculum that will create effective leaders who communicate and innovate. The program is offered 100% online, with asynchronous delivery, and in an accelerated format that provides working professionals with the convenience and flexibility they need to complete this program on their schedules.

The Graduate Certificate in Leadership is a nine-credit hour certificate focusing on leadership communication and leadership context.

- 2. Rationale for the Program:** For several years, members of the University of Southern Indiana community have been engaged with community stakeholders through a number of partnerships, including Talent EVV (formerly Talent 2025). This specific partnership has led to a number of collaborative efforts, many of which have been made possible through a Lilly Charting the Future Grant (2020). Collaborations with Talent EVV include Talent Development through Educational Opportunities – Preparing the Future Workforce (April 2, 2021) and the follow-up Curriculum Mapping Workshop (September 23, 2021). Both events brought together regional employers, business leaders, and representatives from regional institutions of higher education to discuss collaborative approaches to solving regional problems. Throughout both events, one concern was expressed regularly by regional business leaders. Their mid-level employees currently have a skills gap that will prevent them from advancing to positions of leadership when current leaders retire. Employers and business leaders reported this gap needs to be addressed, as the ability to recruit individuals from outside their companies into positions of leadership is limited. This skills gap and their concerns for the near-term future led to discussions at the University of Southern Indiana to construct a graduate certificate that will address these concerns and will help current employees attain the critical skills they need to advance their careers by promotions to leadership positions.
- 3. Cost of and Support for the Program:** No additional faculty or staff, facilities, capital, or equipment are needed for initial start-up.
- 4. Similar and Related Programs:** Indiana University, Indiana Wesleyan University, Oakland City University, Purdue University, and the University of Evansville all offer Leadership Certificates at the graduate or post-baccalaureate level with various focuses.
- 5. Quality and Other Aspects of the Program:** The Graduate Certificate in Leadership at USI is comprised of courses currently offered in existing graduate programs (Master of Business Administration, Master of Arts in Communication, Master of Arts in English, Master of Public Administration). The Graduate Certificate in Leadership, therefore, will complement any of these degrees and can be earned easily by students enrolled in those master's degree programs. The certificate will also complement any of our graduate offerings in healthcare, and education.

**CANDIDATES FOR DEGREES
UNIVERSITY OF SOUTHERN INDIANA
May 3 and 4, 2024**

DOCTOR OF EDUCATION

Douglas Allison
Trinisia R. Brooks
Courtney D. Ferguson
Karen L. Gerhart
Darla Hoover
Travis Howard
Sara A. Loete
Diana Lynn
Mathew J. Medcalf
Elise C. Murray
Jamorae Purcell
Jessica J. Reid
Ryan M. Simmons
Jack D. Weagley
Holly W. Ziemer

**DOCTOR OF NURSING
PRACTICE**

Taylor M. Cora
Katrina M. Etter
Annemarie J. Humphress
Alexandria N. Klueg
Matthew S. Luecke
Katherine Meyer
Mary N. Ngugi
Byron J. Rademacher
Jamy L. Shelley
Kristen B. Tobin
Breanna N. Wright

**POST-MASTER'S
CERTIFICATE**

Kristin Anderson
Jennifer M. Berry
Kendra Bowling
Elizabeth Casalini
Ashley Cassem
Stephanie Doench
Angela Hamby
Emily Murphy
Lucy Nellis
Watez E. Phelps
Jami Stuckwisch
Any Tomkiewicz
Karina Zehr

**MASTER OF ARTS IN
COMMUNICATION**

Abraham N. Beidas
Julie A. Cobbs
Addison G. Hearrin
Kathryn E. Stahl

**MASTER OF ARTS IN
CRIMINAL JUSTICE**

Kailey Fisher
Trenton J. Moore
Twyla Moore
Kathryn J. Reuss

Tiffany Soaper
Allison Wolfe

**MASTER OF ARTS IN
ENGLISH**

Claire Ellis
Craig N. Keeps

**MASTER OF ARTS IN
LIBERAL STUDIES**

Cassidy Kanzler
Zachary D. Kuhs

**MASTER OF ARTS IN
SECOND LANGUAGE
ACQUISITION, POLICY AND
CULTURE**

Mika Koiso
Asuka Nakagawa
Adrienne M. Ritchie

**MASTER OF BUSINESS
ADMINISTRATION**

Connor Aamot
Shelby Abbott
Ahmed Abdelsalam
Abigail Ackerman
Zachary R. Adams
Makanjuola M. Adara
Adeleye Adewuyi
Maryam Akbari
Umamah S. Alam
Cristina Alba
Candida Alvarez
Patricio Amezcuita-Frias
Benjamin Anderson
Brooke N. Anderson
Julia Angermeier
Lela Anthony
Jose Armendariz
Jacob K. Arvin
Adam Ashmore
John H. Aucott
Quratulain Aziz
Michelle Babcock
Sashmitaa S. Bagavathiraj
Heather Bahr
Jared M. Bailey
Kaitlin M. Bailey
Audrey Barclay
Andrew J. Barnett
Megan Barnhart
Zachary D. Barton
Patrick C. Beavan
Danielle L. Beever
Trevor Bell
Macy Benisch
Brenden J. Bittner
Suzana Bjekic
Addisyn B. Blackwell

John D. Blanks
Summer M. Blanton
Chris Blevins
Sarah A. Bock
Nicole Bohannon
William Kyler Boyce
Andrew Bradley
Bradley Braganza
Ryan P. Brink
Miantie' R. Broadnax
Angelique Bryson
Bernadette Bryson
Chloe Bultemeyer
Connor Buntin
Anna H. Burt
Christopher J. Campbell
Christine R. Carlson
Abigail R. Cassady
MaryAnn E. Catt
Pui Yan Cho
Nicholas K. Ciuffetelli
Austin T. Clausheide
Robert Coker
Cierra Collins
Christian A. Colon Berly
Thomas Combs
Melisa Comertpay
Christopher J. Cook
Nolan A. Cook
Samantha N. Coomer
Sabrina Coulter
Korbin D. Cox
Ayreka V. Crew- Lingenfelter
Jamie Curry
Michael Daddone
Tracey Davidson
Bridget Davies
Brittany Davis
Ian Dazell
Audrey De Witt
Camden J. Dean
Jama Dean
Kelby W. Deaton
Thomas DeLellis
Tyler R. Denu
Rachael M. DeVasier
Janet Dinh
Cynthia L. Dinse
Nicholas DiPaola
Barbara DiSalvo
Cameron A. Dixon
Elijah Dodd
Elisha J. Dodd
Heather Duenow
Rachel M. Dugan
Sarah E. Dunaway
Emani C. Dunn
Loc G. Duong
Natasha Duran
Hayden P. Duvall
Abram Dwyer

Bryce Eaton
Megan Eberhard
Caleb H. Edwards
Lucy O. Efobi
Salaheddine Elfakir
Mohammad Elfaour
Gabriel T. Elliott
Gregory J. Englehardt
Deniz Ercevik
Darren Evans
Shelbi Ferrari
Samantha Fiducci
Jennifer Fletcher
Caleb W. Ford
Rhett W. Funk
Megan E. Gaddis
Paul Garnett
Harpreet Gaur
Brandon G. Gautreaux
Darina G. Georgieva
Jack Gerhardt
Eyobel Getachew
Kevin D. Gill
Gwendolyn Gilman
Cordell J. Gilmer
Thomas J. Gloria
Marc Goebel
Toni Rose Golanco
Steven J. Goldman
Brandon Gomer
Elvira Z. Gonzalez Dumailo
Kyle Gorman
Claire D. Graf
Donneisha Graise
Jayla Grandberry
Emily Grant
Lucreshia Grant
Roman S. Graves
Dylan Gregory
Oscar L. Griffin
Cassidi Gwinnup-Green
Nathaniel T. Hahn
Reagan Haise
Jennifer Hammell
Robert D. Hancock
Victoria Handley
Kaitlin Haras
Marshall J. Hartley
Carsten Hauboldt
Kyler Havill
Christopher W. Hawes
Megan Hayes
Mark Healy
Amanda Henry
Jenniffer J. Herrera
Alex M. Hewitt
Andre J. Hicks
Megan Hill
Jason Holland
Tina Holman
Scott A. Holmes
Ashley R. Holt
Akane Horide
Jordan Horth
Shakhawat Hossain
Bernice Howard
Ashley Hudson
Gavyn Huff
Michael Ann Humphreys
Connie M. Hunt-Greer

Jorge D. Hutton
Mofoluwaso O. Ibikunle-Salami
Nimotallahi O. Ige
Akshay Singh Jadoun
Eric J. Jankowski
Rejeanna Jasinski
Matthew Jasper
Ahmed D. Jassim
Abhilash Jasupuleti
Josef E. Jerrell
Lauren Johnston
William J. Johnston
Anthony Jones
Ben L. Jones
Whitney A. Jones
Crystal June
Roslyn Kachowski
Geoffrey M. Kandes
Taylor A. Kehlror
Rachel Kelley-Lore
Shane Kelly
Allyson Kendall
Valerie Kendall
Tamara L. Kerbs
Carter Kessinger
Issam Khaled
Anne Kiboi
Lindsey E. Kidwell
Timothy Kilbourne
Samantha Kiourtzidis
Christopher Kitzmiller
Tyler Knight
Christian Ko
Riley Komurka
Rasa Krapikas
Elizabeth Kurbatsky
Mohammed Kurdi
Kala Kuvinka
Carolyn D. Kuzminski
Toni LaGrange
Zachary Land
Ashley Landis
Douglas Lane
Carley F. Lara
Katelyn T. Le
Carolina Leanos
Michael E. Lee
Elijah Lewis
Ron Lindhe
Brittany Long
David Lopossa
Noah A. Lutz
Jesche Mahes
Cassandra Maier
Mark Mainz
Natalie Malone-Orisajo
Richard C. Marin
Cory Martens
Brandon H. Mason
Michael Matarrese
Nina Mathies
Andrew Matura
Megan Maxwell
Thomas Mccurdy
Kristie L. McDaniel
Eric McMillan
Isabel Meek
Alec Meissner
Miguel Mendoza
Sophia Menting

Jered Meyers
Jeff Miller
Nolan Mitchell
Adam Montoya
Jesse Moore
Jason Mueller
Andrea C. Mullins
Saul Munoz
Hilaire Nachtrab
Radostina P. Nakova
Eldhose Nariyelil
Twyla Nash
Tuhin Md Nasir
Alexis D. Neace
Shonna Neil
Shelby Nelson
Kaitlyn E. Nickoli
Adam Nix
Dana M. Nokes
Trent D. Nunn
Andrew Nurrenbern
Jacob Oakman
Janell Odom
Paige Oedekerker
Madison Oltmann
Jennifer M. O'Neill
Sophie Ong
Ryan O'Sullivan
Isabelle Otto
Wasiu A. Oyetola
Yagmur A. Oz
Elizabeth Paczak
Cassandra Parish
Tory L. Parkhurst
Nikhil A. Patel
Amra Payne
Grant Pemberton
Evelyn Perez
Lauren E. Perigo
Courtney Petersen
Rachel Petersen
Larina Phegley
Ashley A. Phillips
Michael J. Phillips
Michael S. Pilch
Timothy F. Plumadore
Karla M. Poehner
Zachary M. Pomerance
Jerri Poston
Maher T. Qandil
Andrew Quijas
Jennifer Quilty
Wayne M. Radford
Ajeetha Ravindrados
Jessica Rick
Alexis K. Rickenbaugh
Sean M. Rickey
Jacqueline J. Roberts
Terry Roberts
Joseph Robitaille
Nia Rochon
Alexander A. Rockman
Hector I. Rodriguez-Gonzalez
Shawanna M. Roll
Carrington A. Rosengren
Spencer J. Rowe
Ciera Ruffin
Ashley Rush
Allison X. Rusk
Justin H. Rutledge

Frank M. Ryan
Matthew Samuelson
Chandler Schmidt
Christalyn M. Schmidt
Adam C. Schmitt
Amelia R. Schnell
Shannon M. Schoen
Sheri L. Scott
Laura H. Seidensticker
Scott Sendelweck
Damilola Seyi-Amole
Munamu L. Shawarira
Barilynn Shelby
Marlin Sheroan
LouAnn M. Shively
Travis N. Sides
William M. Sims
Nancy Smart
Camryn Smith
Ethan Smith
Lauren Smith
Melanie L. Smith
Seth Smith
Nolan C. Snyder
Reid A. Snyder
Mohamed Sofi
Nathan Sorensen
Walter L. Spagnuolo
Joylene Spence
Jill M. Spencer
Sophia Sprafka
Courtney Srimoungchanh
Matthew Stajcar
Shelby D. Stamper
Bethany L. Stanger
Kayla N. Stenz
Carlos Stephen
Samuel Stephen
Corey Stephens
Wilfred G. Stokes
Mason S. Stoll
Samantha Stuewe
Landon Sturgeon
Tyler D. Swartzentruber
Charisse Tabal
Eric Vernon Tan
Hany Tawdros
Peter H. Tebault
Christopher Tellez
Quinn Terrill
Anthony Theaker
Christopher Thomas
Whitney Thomas
Julie Tillman
Nicole M. Tipton
Tanner Tow
Isaiah Treadwell
Ashlyn M. Trowbridge
Joseph R. Tuell
Benjamin N. Turner
Jesse M. Turpin
Joshua Uduehi
Hope Ulrich
Kailey Utley
Leonard Valdez
Anna Van Dehey
Mai Yia Vang
Lucas VanMatre
Cody VanWinkle
Wayndon Veater

Lindsey Villanueva
Gary D. Vincent
April G. Vogt
Brian A. Walker
Holly Walter
Selina Wang
Christina L. Ward
Jacobie A. Ward
Jeniece Warner
Marlena Washington
Christopher L. Weaver
Jonathan Webb
Matthew Weber
Taylor Wells
Debbie Wexler
Cameron Whaley
Emily White
Megan White
Grace Wichman
Logan Wilke
Michelle C. Williams
Andre M. Williamson
Shamyia J. Williamson
Jenny Wilson
Elizabeth Wolgamott
Abigail M. Worley
Minnat Yahya
Kalyan C. Yellapragada
Casey P. Young
Darrell Zanders
Xianchi Zhang
Yanshuo Zhang
Matthew Zimmerman
Ryan Zimmerman

**MASTER OF HEATH
ADMINISTRATION**

Michaela Baker
Haley M. Blevins
Quillie Brabham
Margaret Burghart
Janver Canillas
Jalayna Cary
Katelyn E. Crane
Hannah M. DeBlock
Montana E. Edwards
Jennifer Gillaspie
Destinee Glaude
Victoria Glover
Traci Grimm
Kathlyn Hill
Beth Kilgore
James LeFebre
Allison B. Lowe
Isabell Loy
Funmilayo Macaulay
Madison May Gruthusen
Vanessa Maye
Leahanna Mcdonald
Spencer McGuire
Joel Montgomery
Jamie Napier
Kayli Newman
Kai-lynn O'Bannon
Calista Paul
Claudia Pham
Jillian Podborny
Vronika M. Porter
Sydney Richter
Kaitlyn L. Sturgell

Draven I. Thompson
Gracie D. Tial
Kaylea L. Torr
Clyde B. Tsianguebeni
Jennifer Waters
Paige M. Wieland

**MASTER OF PUBLIC
ADMINISTRATION**

Alexander L. Caudill
Nicole Glover
Crystal Willis

**MASTER OF SCIENCE IN
EDUCATION**

Kylie M. Bennett
Jenny L. Brown-Meier
Bart Burke
Katherine E. Devine
Gabrielle M. Emberton
Parker L. Everett
Benjamin D. Garrett
Jessica Goodman
Molly Gray
Matthew R. Hahn
Taylor O. Hall
Hilary D. Hester
Jacquelynn Hill
Ashley Kappler
Brandon S. Lewin
Justin Marshall
Olivia N. Mastison
Nicholas Morris
Laura A. Norris
Haylie S. Passmore
Joshua Price
Kaitlyn R. Ramp
Abigail Randall
Kimberly Robertson
Sarah Schwartz
Erin Smeltzer
Rachel Verkamp
Kelsey Williams
Cori S. Wohlhueter
Mawin Wongveerakul

**MASTER OF SCIENCE IN
NURSING**

Manal Alharsha
Kayleigh Appleton
Amanda J. Brasher-Ling
Katelyn E. Brown
Margaret K. Burke
Angel Crist
Whitney M. Curlin
Ashley H. Diaz
Aryel Dicharia
Amanda Faucett
Micci French
Kelly M. Friday
Hope Gavigan
Vandi Gooch
Jacob L. Grisham
Alicia K. Guillemette
Kayla J. Hadfield
Emily Harsh
Alicia Helgeson
Heidi Heming
Samantha J. Hobbs

Jennifer N. Hoffman
Taylor N. Hoffman
Audrey L. Hollman
Aimee C. Hopkin
Jillian N. Huff
Jessica P. Jenkins
Navi Johal
Chanice Johns
Andrea S. Johnson-Farmer
Keli M. Jones
Haley N. Kaufman
Brittney Kirk
Meagan T. Knepp
Stephanie Konicek
Lisa Littrell
McKayla Lively
Lauren Lohse
Jeremy J. Mabis
Jessica M. Marino
Stacy Y. Marlin
Zia Mars
Jess Marvin
Savananh Maxey
Jessica M. McClung
Stephanie McGuire
Jaclyn M. Nalin
Deborah Nies
Megan E. Nunley
Kathleen O'Sullivan
Brittany W. Plahn
Heidi M. Ratzlaff
Courtney M. Ray
Sarah L. Richardson
Aaron R. Sattler
Scott G. Shelp
Elena Stankevich
Kaitlyn E. Taylor
Hristiela Vladimirova
Sara R. Warner
Lauren A. Watson
Sarah E. Wieligman
Averi B. Workman
Vicki Wyatt

**MASTER OF SCIENCE IN
OCCUPATIONAL THERAPY**

Alexis N. Bell
Paighton B. Blades
Meghan N. Bock
Annemarie Cardin
Christopher Clements
Jaelyn N. Duncan
Olivia K. Effinger
Tammy S. Fields
Cameron D. Hamilton
Hannah C. Herma
Anna Hoefling
Alexis N. Huskisson
Ashley L. Keller
Shea E. Keller
Jocelyn Krakora
Kristen E. Kuykendoll
Johanna Lasher
Aaron J. Lents
Mary E. Lippert
Abigail G. Magruder
Madison G. Manhart
Kara G. Martin
Haley D. Messic
Grace D. Modglin

Cassandra R. Napier
Shealynn M. Richards
Alexis Roeder
Emily Stevens
Kate Toennies
Hailey S. Wagner

**MASTER OF SCIENCE IN
SPORT MANAGEMENT**

Nathanial D. Barbee
Tyler J. Garrett
Ethan Goddard
Liana Torres

MASTER OF SOCIAL WORK

Jaylin All
Jenna L. Arington
Mia Baker
Molly Barron
Lindsey N. Beard
Zachary Beel
Teaira Bloodworth
Brianna Bump
Natalya B. Carter
Elizabeth Combs
Lauren E. Cosgrave
Kelci Crandall
Leah N. Dugan
Colin Duncan
December K. Egan
Xavier Freni
Katherine E. Gerren
Jaci A. Hagan
Cassandra K. Hancock
Emily N. Hill
Cara E. Hoene
Isaiah Johnson
Rachel D. Jones
Janna L. Justice
Kennedy Keith
Haley K. Keown
Emma Marsh
Michaela A. McGregor
Mallory N. Meeks
Braxton M. Monroe
Savannah M. Patterson
Mya Reeder
Seanna Rodrick
Hannah P. Schofield
Mackenzie Snider
Elizabeth Strader
Beth Thomas
Cassidi Todd
Delana Wentzel
Kendra M. Wilson
Hailee M. Wolfe

**COLLEGE OF LIBERAL ARTS
BACHELOR OF ARTS**

Amira A. Alashi
Conner Alford
Rachel A. Angermeier
Quinn S. Arial
George R. Belt
Kyla G. Bower
Samantha R. Bradley
Tia Y. Brosmer
Abigail M. Bulleit
Emily A. Burgdorf

McKenna R. Carter
Cassandra L. Cunningham
Omar M. Elhanafy
Kira N. England
Preston C. Erickson
Nikita M. Fischer
Adrianna E. Garcia
David D. Graber
Alice R. Graves
Alexa S. Haines
Clarissa G. Hays
Braeden A. Hodge
Chase M. Hollenkamp
Jaleigh P. LaBrec
Rebecca D. Lanham
Sydni D. Marshall
Alexandra N. McKinney
Meagan K. Miller
Karsten J. Powers
Hannah E. Robinson
Sophie M. Rosenbaum
Shawn Shoptaugh
Claire E. Sinvil
Cassidy M. Sozio
Walker L. Taylor
Ethan J. Thieneman
Megan M. Thomas
Emily A. Thurman
Ryan T. VanBuskirk
Allison H. Wilsbacher
Kaitlen E. Wood
Jade K. Young

**COLLEGE OF LIBERAL ARTS
BACHELOR OF
PROFESSIONAL STUDIES**

Brianna L. Aldana
Maria C. Austin
Donneevun Banks
Anna E. Borowiecki
Amber N. Brinton
Belinda Brown
Josie L. Buckles
Logan D. Camp
Amelia R. Cashel-Cordo
Lane S. Cooper
Eston F. Cotton
Reace D. Coy
Destiny L. Davenport
Tammy A. Forston
Roy A. Holcomb
Steven G. Honeycutt
Da Jour Howard
Jack R. Hutchison
Diana L. Joest
Ian A. Klingler
Emily A. Kovarik
Katie J. Lonneman
Brooke L. Luttrell
Parker L. Maddox
Sheli L. Mays
Cassandra McCord
Colton M. Meyer
Reghan A. Moody
Keegan A. Osmon
Kyndra R. Parton
Kiyron E. Powell-Scott
Kale W. Rister
Alexa B. Roach
Justin J. Rose

Micah M. Rothenberger
Gavin L. Seebold
Lillian E. Shrode
Madison N. Speak
Kody J. Steed
Muhau K. Tippery
Ricardo A. Van Grieken
Michelle L. Vanosdol
Tanner S. Walton
Spencer M. Warren
Madison M. Webb
Mackenzie L. Wilson
Mar'Shai A. Wisdom
Rhonda R. Woolsey

**COLLEGE OF LIBERAL ARTS
BACHELOR OF SCIENCE**

Daniel Amadi-Oyioma
Hannah O. Babbitt
Madison C. Bahl
Annalee P. Baltimore
Tyler D. Beehn
Mary C. Bender
Richard A. Bennett
Daniela Benson Pena
Conner A. Benston
Allen J. Besing
Kiernan E. Bittner
Madison E. Bockelman
Taylor D. Bogard
Lia M. Botello
Alexis A. Branch
Kristi L. Brantley
Madeline Breivogel
Aubree J. Brown
Lucas T. Brown
Harli Browning
Jada M. Burton
Mallory B. Burton
Sophia G. Calloway
Caroline M. Campbell
Samantha R. Cardoza
Shane X. Carlisle
Alexis S. Carmack
Ethan C. Cecil
Jade Colclasure
Fletcher R. Cook
Joshua J. Cook
Jacey K. Cordray
Cara N. Crosser
Dillon P. Davidson
Jace M. Day
Corrinne D. Deffendall
Shaw T. Deters
Noah W. DeVous
Alyssa N. DeWig
Kasey E. Disbro
Riley D. Donoho
Breona Doughty
Kameron R. Douglas
Evie O. Duncan
Molly J. Durchholz
Breanna A. Evans
Austin J. Ferrari
Chase B. Forston
Jenna Frank
Shayna A. Franklin
Sebastian N. Fulkerson
Grace A. Ganster
Alex Garcia

Allie D. Gee
Laura M. Gobert
Elizabeth L. Goodman
Callie G. Graves
Hunter F. Greenwell
Isabel R. Greiner
Macy R. Griner
Meredith K. Hagerty
Abigail K. Haines
Rebekah L. Hamilton
Melissa R. Hanebutt
Andrew Head
Mariah C. Hief
Kati R. Hoerig
Justin A. Homberg
Gabriella D. Howard
Pierce M. Howard
Eva Hubbard
Cole J. Hughes
Tyler A. Huyser
Steven James
Bronwyn M. John
Mya R. Johnson
Kaleb A. Josey
Thomas E. Kautzman
Grant T. Lee
Baylee N. Lewis
Julianna Lizcano
Ethan M. MacCowan
Riley K. Marshall
Madison J. Martin
Patricia G. Martz
Caleigh J. Massey
Midori Matsuura
John F. McQuay
Grace V. Meece
Amanda M. Meuth
Mackenzie Meyer
Holle M. Miller
Taylor L. Minnette
Jenna M. Moise
Kenzie L. Morris
Ayane Mundy
Mollie L. Myers
Jackelin Padilla-Silva
Brianna N. Page
Bostyn S. Parkhurst
Kate A. Phegley
Faith Phelps
Abbie D. Pierce
Jasmine M. Pozos
Sara C. Pressley
Kade S. Preston
Kierstin O. Prewitt
Arizona E. Pribble
Reanna Radford
Skyler Raley
Anthony J. Rawley
Alexis K. Reed
Emily A. Reiner
Soffia G. Rieckers
Eli R. Rodenbarger
Aaron J. Rodgers
Shelby R. Root
Stephanie M. Rowley
Katelyn Sayyalinh
Alexander R. Scheller
Audrey L. Seng
Brian D. Sievers
Brandon Skidmore

Jayla D. Smith
Meagan Smith
Sydney N. Smithhart
Taylor B. Splittorff
Althea R. Stachyra
Chloe Stirling
Ashton E. Stone
Kaitlyn M. Thomas
Brooke M. Thomason
David Thompson
Emily A. Thurman
Allison M. Trogden
Shelby M. Trotter
Timothy P. Tyler
Courtney E. Vittitow
Ethan L. Wakeman
Emma M. Walls
Hannah G. Waterkotte
Madison M. Watkins
James Q. Watt
Braden Watts
Elexus K. Wells
Emily N. Whitcomb
Destiny J. Williams
Jaylen D. Williams
Kera J. Wilson
Jennifer L. Winder
Kaitlen E. Wood
Bethany S. Woods
Rhonda R. Woolsey
Kaitlyn L. Yurchiak

**COLLEGE OF LIBERAL ARTS
BACHELOR OF SOCIAL
WORK**

Shawnlee J. Ackman
Norah E. Armstrong
Baleigh G. Ayers
Jacob M. Bambenek
Olivia C. Bass
Josie L. Betsch
Delaney C. Bigler
Leah M. Bowers
Austin M. Boyer
Grace E. Brown
Madison R. Bruce
Taylor Buedel
Lexis S. Collins
Heleana R. Dersch
Victoria L. Fetter
Taylor M. Fisher
Leah D. Fruit
Shelby B. Gale
Kelly L. Gilley
Kara C. Gourley
Andrea B. Graber
Jasmine R. Hall
Chelby M. Harper
Dylan M. Haskins
Kendra M. Hoffman
Tianna R. Inmon
Elizabeth L. Jamison
Alecia Kalaher
Leah C. Kerstiens
Hannah N. Kleiser
Paige Macy
Katlynn M. Mayer
Megan A. McCrory
Anna R. Mleczo
Faith E. Peak

Thea L. Petry
Skylar L. Phelps
Kailey Powers
Natalie K. Powers
Sydney A. Reininga
Andrew P. Rohloff
Alexis M. Sales
Audrey E. Schoenbachler
Bryanna N. Scott
Brendon J. Shoptaugh
Kylee M. Shultz
Braedon K. Stogner
Mark D. Storms
Sadie F. Summers
Sadie A. Suter
Madison J. Wagoner
Paris Wallace
Madelynn N. Wood

**COLLEGE OF NURSING AND
HEALTH PROFESSIONS
BACHELOR OF SCIENCE**

Jawad Alabed
Noor J. Alameer
Emily G. Armstrong
Megan E. Armstrong
Abigail E. Arroyo
Abigail D. Aubuchon
Alyssa J. Awrey
Chaney S. Barrett
Riley C. Beaman
Morgan M. Bender
Deniece C. Biggerstaff
Lauren T. Blank
Brynnan Booth
Mary A. Bopp
Allannah N. Brenner
Katelyn A. Brewer
Tabari Brickhouse
Alyssa A. Bright
Miah K. Bromm
Ellison B. Burton
Whitnye L. Burton
Keely D. Byers
Kaleb Childers
Ella N. Clapacs
Emma R. Clark
Peyton Crace
Kalyn R. Craig
Benjamin M. Davis
Miranda Dressler
Morgan E. Dunlap
Daphanie L. Ehrmann
Rylie S. Farr
Kassidy C. Fennig
Ashlyn M. Ferree
Hannah L. Fichter
Makinly T. Fitzwater
Cheyenne L. Graham
Colby T. Graves
Kaitlyn L. Griffie
Kayla J. Griffin
Emma E. Hahn
Abeba K. Haile
Heather L. Hannah
Sydney D. Hardin
Amy N. Hart
Taylor B. Hayes
Analisa S. Hein
Kathryn N. Horeis

Anna C. Hotz
Kara Hughes
Kennedy O. Johnson
Shaolin I. Johnson
Emily B. Jones
Elizabeth D. Jost
Victor A. Kostbade
Phoebe A. Kuhlrig
Emily M. LeMasters
Rebeka Luis
Gabrielle C. McCarty
Rebecca C. McCarty
Alexandra N. McKinney
Alexis C. Merchant
Amie R. Morell
Valentina M. Moskal
Brittany M. Murray
Zachary Negulis
Kenzie A. Neukam
Katelyn N. Norman
Sarah J. Obermeier
Adeline P. Osborne
Taryn R. Osha
Sydney P. Parsons
Crystal A. Peterson
Sadie E. Petty
Abigail M. Provines
Whitley K. Rankin
Jillian I. Reeves
Carol A. Richter
Alyson S. Riddle
Lisa Ronquillo
Katelyn N. Runyan
Brittany D. Rutter
Miranda L. Schlachter
Jayden E. Shaff
Susan Shepherd
Adison C. Smith
Alexis K. Stafford
Michaela R. Stevens
Makayla R. Swafford
Avery J. Tepe
Brooke K. Terry
Emily C. Thomas
Limpo D. Tipperly
Chanda Turpin
Kara B. Tynes
Vanessa M. Van Bibber
Karlana J. Wagler
Hadley M. Weatherly
Courtney N. Weisheit
Hadley E. Welden
Mattison L. Wescher
Sydney L. Yates

**COLLEGE OF NURSING AND
HEALTH PROFESSIONS
BACHELOR OF SCIENCE IN
HEALTH INFORMATICS AND
INFORMATION MANAGEMENT**
Chaney K. Ford

**COLLEGE OF NURSING AND
HEALTH PROFESSIONS
BACHELOR OF SCIENCE IN
NURSING**
Shelby A. Adkins
Cassandra V. Aegerter
Cassandra O. Barnett

Tatyana M. Bartosz
Mackenzie Bedrick
Danielle E. Benton
Alyssa Blair
Alaina C. Boarman
Abigail M. Braun
Autumn F. Bumps
Grace E. Butrum
Jesarey L. Caalim
Cameron A. Chapman
Abigail Childs
Casey D. Clark
Madison N. Cozart
Caylyn N. Cronin
Drake A. Cunningham
Lily M. Dahl
Ryan Davidson
Courtney M. Dean
Terra Delano
Kassidy M. Drone
Kristen L. Earhart
Sydney R. England
Abigail E. Enright
Autumn N. Evans
McKenna C. Evans
Raegan K. Fasig
Miranda Ferrero
Molly Finn
Jennifer Flynn
Amanda M. Ford
Taleesha M. Ford
Ricky Forshee
Kalie M. Fry
Hannah M. Fulcher
Dennis A. Gaviria Vargas
Jerzee R. Gee
Keely J. Gehring
Madison P. Goodley
Callie G. Graves
Taylor A. Gries
Alyssa R. Harris
Cecelia B. Hartmann
Levi P. Helt
Sofia A. Hernandez
Kylie G. Hicks
Bryce L. Hill
Abigail Holmes
Tonya M. Hurshman
Emily M. Isaacs
Amelia R. Janes
Kylie L. Jernigan
Sarah M. Jones
Amber N. Judy
Hailey M. Kessler
Alexis H. King
Savannah R. Kirchgessner
Hannah A. Lemmel
Taylor L. Lepper
Madelyn R. Martin
Mallory L. Maynard
Ellie K. McGowin
Madison J. McIntire
Breann N. Mehrlinger
Sandra Mensah-Bonsu
Darian Montgomery
Madelyn R. Morris
Julie Mueller
Regan L. Mundy
Madisen N. Nomanson
Laura Nunn

Hannah R. Nurrenbern
Bukola Olatunde
Megan A. Onay
Lauren C. Rakers
Hailey R. Reas
Claire E. Remley
Mackenzie J. Reuter
Selena Richardson
Abigail J. Riggs
Jasmine T. Robbins
Giuliana Rubinacci
Brooklyn G. Scales
Amaris Sheaks
Spencer Smith
Chaela L. Soulliere-Sparks
Ashton E. Stine
Emma C. Swanson
Lisa Thayer
Rebecca R. Therber
Christine Treece
Cari Trowbridge
Madison G. Underwood
Shaunna M. Voss
Rebecca A. Wagner
Erin J. Wall
Kiera D. Waller
Hayley M. Waninger
Claire E. Wendholt
Emma K. Williams
Taylor J. Willoughby
Haylee A. Woods
Dailyn C. Wyatt

**POTT COLLEGE OF SCIENCE,
ENGINEERING, AND
EDUCATION**
BACHELOR OF ARTS

Emma Baur
John Epping
Sydney R. Lawson
Madison R. Martens
Tekeyia A. Parker
Gracie L. Schmidt
Kelsey N. Smith

**POTT COLLEGE OF SCIENCE,
ENGINEERING, AND
EDUCATION**
BACHELOR OF SCIENCE

Katelyn N. Ahart
Logan J. Alli
Jordan R. Ambrose
Ashley M. Arauz
Mason L. Auker
Paige E. Aussenbaugh
Brendan S. Bailey
Jarrett M. Bailey
Owen M. Ballard
Isabel D. Barba Mitre
Garrett R. Barnes
Carlie M. Barron
Lauren J. Bass
Brooke D. Bassler
Jordan R. Bauer
Alexandria A. Baysinger
Hunter Beckort
Jillian A. Best
Peter Bittner
Harrison M. Briles

Blake E. Brosmer
Dezeray A. Browder
Jessica L. Browder
Abigail A. Brown
Dylan T. Brown
Maggie L. Brown
Melissa A. Brown
Peyton T. Brown
Sara L. Brown
Shylynn M. Brown
Grace E. Buchanan
Nolan W. Buckner
Peyton J. Catt
Cory J. Chamberlain
Demi L. Collins
Audrey Comastri
Judson K. Compton
Camron Cotton
Ciara E. Cruz
Erika R. Daniels
Varuna Dhanabal
Haven M. Doll
Omar M. Elhanafy
Kara Embry
Haylee M. Exline
Alexis M. Fair
Hannah L. Fehrenbacher
Madisyn R. Frazee
Hallie A. French
Reagan N. Fulkerson
Aden M. Gill
Mitchell Gilman
Autumn J. Goelzhauser
Lily J. Goldsborough
Jordan L. Goodman
David D. Graber
Katelyn G. Grell
Madalyn G. Hankins
Elizabeth A. Harris
Elizabeth L. Hill
Mariah R. Hopkins
Isaac D. Housman
Noah M. Hufnagel
Joslyn G. Hume
Erin R. Jones
Emily R. Kirsch
Sara E. Kitten
Kaaleigh A. Krieger
Mason T. LaGrange
Charleigh E. Land
Levi C. Lillpop
Garrett M. Lindsey
Logan D. Lively
Justin A. Locher
Uday Sekhar Lomada
Hannah R. Long
Dennis A. Lopez Martinez
Kaelynn M. Luker
Cian T. Magura
Hannah J. Marchand
Evan J. Martin
Kyle P. Martin
Emily C. Mathews
Madison M. Matz
Emma N. Mayo
Isis A. Mendez
Ryan N. Merrell
Makinzi M. Meurer
Maddix E. Mitchell
Eva D. Moreno Stanzola

Tanner Morgan
Kamren W. Mullican
Brendan I. Murphy
Hannah R. Needham
Bradyn J. Neuhaus
Molly M. Newton
Jessica C. Nickens
Seth E. Norquist
Allison L. Orr
Netra S. Patel
Dylan M. Patterson
Jada L. Paul
Ryan J. Payne
Rosalie J. Perkins
Charity R. Pflederer
Lissette D. Pinzon Lima
Olivia J. Ragan
Baylie J. Ray
Jacob M. Reuter
Eric R. Reynolds
Taylor A. Riggleman
Hannah E. Robinson
Brianna L. Rogge
Avery J. Roosevelt
Joseph M. Russler
Libby E. Schneider
Avery A. Schone
Lauren M. Schoon
Barett Schultz
Ryan E. Sensmeier
Andrea N. Seto
Vanessa A. Shafford
Preston S. Shake
William B. Shehorn
Katie Shumate
Easton M. Sibbitt
Julia Nicole Smith
Rhett T. Snodgrass
Adam P. Spenk
Lauren M. Stilwell
Justin W. Strickland
Jurney N. Sturgeon
Elijah J. Toavs
Alexandra A. Traylor
Mersadies L. Wagner
Nicholas T. Waldon
Kaitlin M. Weber
MaKayla J. White
Morgan E. Wilmes
Levi Wilson
Jeffrey T. Wimmer
Andrew J. Windle
Mary J. Wonzik
Austin T. Wulff

**POTT COLLEGE OF SCIENCE,
ENGINEERING, AND
EDUCATION**
**BACHELOR OF SCIENCE IN
CIVIL ENGINEERING**

Karlee S. Barton
Tanner S. Berg
Lisa M. Botello
Eric O. Espino Vergara
Dalton M. Folz
Cole A. Gibson
Ruth M. Heile
Hunter R. Irwin
Maria D. Lopez Arrocha

Darek T. Reuter
Teryn E. Stanley
Derrick J. Thompson
Paige C. Vanek

**POTT COLLEGE OF SCIENCE,
ENGINEERING, AND
EDUCATION
BACHELOR OF SCIENCE IN
ELECTRICAL ENGINEERING**

Nathan T. Dawkins
Wymon N. Dowell
Hagan A. Hollinger
Tyler L. Litkenhus
Luke D. Scofield
Gavin Vaal

**POTT COLLEGE OF SCIENCE,
ENGINEERING, AND
EDUCATION
BACHELOR OF SCIENCE IN
ENGINEERING**

Jacob K. Hosford
Cesar I. Mendez De Leon
Sean M. Moore

**POTT COLLEGE OF SCIENCE,
ENGINEERING, AND
EDUCATION
BACHELOR OF SCIENCE IN
MECHANICAL ENGINEERING**

Jeremiah Bissey
Seth M. Cooper
Hanno de Coning
Seth O. DeLong
Colton A. Edwards
Isaiah F. Kiesel
Deznee J. Kinsey
Teddy J. Lashley
Rachel McCorkle
Mason J. Moore
Aevar A. Offord
Jhair Ortega Noriega
Chase E. Reising
Preston Risinger
Joseph Scheller
Elise M. Schultheis
Evan G. Slover
Cole M. Theobald
Carson A. Tipton
Brandon Werner

**POTT COLLEGE OF SCIENCE,
ENGINEERING, AND
EDUCATION
BACHELOR OF SCIENCE IN
MANUFACTURING
ENGINEERING**

Leo E. Osborne
Joshua A. Thurman

**ROMAIN COLLEGE OF
BUSINESS
BACHELOR OF ARTS**

Alyssa J. Bohleber
Andrew J. Brown
Keely M. Fuquay

Isabelle J. Hardebeck
Emily V. Keelor
Morgan N. McDonald
Connor T. Quick
Hairo Rivas
Maria Sysoliatina
Gabriel D. Teruel

**ROMAIN COLLEGE OF
BUSINESS
BACHELOR OF SCIENCE**

Piercen S. Abbett
Joseph M. Abdnour
Addison P. Ainscough
Rushil Amin
Payton T. Bailey
Reece G. Bailey
Kara Baize
Bryce W. Baker
Maxwell R. Beadles
Tyler C. Beeson
Samuel M. Benoist
Kairvi V. Bhatt
Alexa M. Blank
Camryn E. Boylls
Reese A. Brady
Adam C. Brewer
Jacob A. Britt
Taylor G. Burkett
Christina J. Butler
Evelyn C. Campbell
Dawson W. Caswell
Shelby L. Clark
Ella J. Conner
Preston D. Coots
Jean Coupet
Logan T. Crawford
Vincent A. Crispino-Spillane
Alden C. Crosby
Kaylee A. Crowder
Daniel J. Darby
Kyle J. Davidson
Haley N. Davis
Isabelle A. Deisher
James D. Dillion
Joshua E. Dolen
Olivia L. Donovan
Mark T. Doyle
Jameson C. Duce
Katherine Durcholz
Mason H. Durnil
Dayana Durosier
Charles D. East
Tucker J. Ebest
Cruz R. Effinger
Jack D. Ellis
Braeden S. Etienne
Adam L. Euler
Blake A. Fehr
Elizabeth M. Fifer
Caleb A. Fish
Steven R. Folz
Hunter Fox
Griffin E. Freudenberg
Nicholas C. Fulling
Alec D. Garner
Leanna E. Gatton
Sydney N. Given
Cassidy S. Goebel
Kassandra M. Goebel

Max E. Gonzales
Benjamin R. Gordon
Audrey R. Graber
Jonathan O. Graves
Nicholas Grayer
Jacob A. Greenwell
Halle G. Gutwein
Garland P. Hall
Tyler J. Hammonds
Raymond C. Happe
Camden M. Hart
Jessica E. Hart
McKenna M. Hawblitzel
Abigail Haynes
Nicholas A. Hittle
Chase M. Hollenkamp
Samantha G. Hopf
Madeline E. Houston
Pelita V. Huffman
Gaven M. Hughes
Roger D. Hunter
Alaire E. Hutchins
Connor J. Jaynes
Delajah R. Johnson
Tevin W. Johnson
Ashley J. Jones
Emily D. Jones
Craig M. Karcher
Connor R. Keeling
Lois K. Kinser
Madison A. Klem
Kaedan E. Kluesner
Wiktoria T. Kobylanski
Christian P. Kocher
Parriah S. Laramore Milton
Emma C. Lasher
Dylen M. Lawson
David C. Lengacher
Jaeden K. Lengacher
Jeremy J. Levine
Taylor N. Litteken
Zachary W. Lynn
Sydni D. Marshall
Hannah R. Martin
Valine Massenat
Grace E. McConnell
Matthew R. McCoy
Conner J. McGinnis
Mackenzi E. McIntosh
Vaida N. Medler
Hunter J. Meredith
Samuel Mervis
Nicholas D. Meucci
John W. Mielke
Alexis S. Mitchell
Malakye A. Moody
Garett A. Morley
Joshua M. Myers
Chloe L. Naas
Connor A. Nelson
Jacob M. Newman
Garrett B. Nix
Zachary M. Ortman
Esther S. Par
Het Patel
Calyssa J. Peralta
Faith A. Peterlin
Abbie D. Pierce
Jacob M. Pierre
Bryce M. Pope

William B. Potts
Elijah D. Price
Kally A. Priest
Meredith G. Raley
Salvador C. Reyes
Cameron W. Rich
Lance M. Roach
Benjamin A. Rugani
Jacob R. Rusk
Haleigh E. Rynski
Gilberto Sanchez
Cole T. Sanders
Ajay J. Sermersheim
Jacob A. Sermersheim
Jaylyn M. Shake
Triston D. Sheets
Peyton M. Short
Evan W. Simmons
Bryce D. Simpson
Hayley Sink
Gideon Smith
Taylor P. Snell
Brevin D. Snellenberger
Diego A. Socorro Neira
Carter A. Stamm
Claire Steinkuhl
Aidan Stiles
Kaitlyn A. Sturgeon
Aubrey M. Sullivan
Race D. Summers
Jacob L. Sumner
Raito Takeoka
Nathan A. Teller
Kalin F. Tenbarga
Tucker N. Thiel
Eleanor G. Thomas
LeeAnndra D. Thomas
Tanner J. Tichenor
Elijah J. Toavs
Taylor M. Tracy
James F. Vincent
Gavin A. Wallen
Tiffany M. Waninger
Kendra L. Whalen
Noah C. Whann
Austin L. Whitledge
Drake Wies
Madeline G. Williams
Scott C. Winchester
Jacob D. Winterheimer
Owen J. Woods
Daniel B. Yeager

**COLLEGE OF LIBERAL ARTS
ASSOCIATE OF SCIENCE**

Adriane B. Long
Kimberly A. Pearson

**COLLEGE OF NURSING AND
HEALTH PROFESSIONS
ASSOCIATE OF SCIENCE**

Lyrika R. Burman
Lauren E. Crandell
Mayce E. Duckworth
Amy N. Hart
Taylor N. Hart
Susan L. Jones
Bailey M. Kempfer
Jennifer Lopez
Marle E. Mager
Sadie M. Priest
Chloe L. Smith
Noelle G. Sulit
Ava G. Truelove
Bailee Weber

**Summary
Construction Projects**

March 7, 2024

Recently Completed

UC West Electrical Transformers and Supply Panels Replacement

Project Cost **\$ 1,500,000**

Funding Sources:

FY22 State Repair and Rehabilitation \$ 500,000

FY23 State Repair and Rehabilitation \$ 500,000

Special Projects \$ 500,000

Replace Boilers in O'Bannon Hall

Project Cost **\$ 425,000**

Funding Source: Housing Reserves

Fiber to Softball Field, Security Cameras on Broadway Fields

Project Cost **\$ 350,000**

Funding Source: Special Projects

Projects Under Construction

Health Professions Renovation/Addition Phase III

Project Cost **\$ 25,514,606**

Funding Source: Legislative Appropriation - 2019

Wellness Center

Project Cost **\$ 16,500,000**

Funding Source: Legislative Appropriation - 2019

Student Housing Apartments Fire Alarm System Replacement

Project Cost **\$ 4,400,000**

Funding Source: Student Housing Reserves

Cooling Tower 3 Replacement

Project Cost **\$ 550,000**

Funding Source: FY24 State Repair and Rehabilitation

Exterior Signage Replacement

Project Cost \$ 500,000

Funding Sources:

Parking Reserves \$ 250,000

Landscape Improvement Reserves \$ 250,000

LEDs for Campus

Project Cost \$ 472,000

Funding Sources:

Special Projects \$ 400,000

FY23 State Repair and Rehabilitation \$ 50,000

FY22 State Repair and Rehabilitation \$ 22,000

Orr Center Accounting Department New Offices

Project Cost \$ 252,000

Funding Source: Special Projects

Athletic Facilities Improvements

Project Cost \$ 240,000

Funding Source: Special Projects

Education Bldg., Rm. 1101 Roof and Masonry Repairs

Project Cost \$ 235,000

Funding Source: FY23 State Repair and Rehabilitation

Projects In Design

Health Professions Renovation/Addition Phase IV

Project Cost \$ 50,000,000

Funding Source: Legislative Appropriation - 2023

Wright Administration Renovation/Addition

Project Cost \$ 32,000,000

Funding Source: Legislative Appropriation - 2023

New Creative and Print Services Bldg.

Project Cost \$ 2,500,000

Funding Source: Legislative Appropriation - 2019

Recreation Fitness & Wellness Center Storage and Bike Shop Addition

Project Cost \$ 2,500,000

Funding Source: Legislative Appropriation - 2019

Housing C-Store Refurbishment

Project Cost **\$ 1,300,000**

Funding Sources:

Sodexo \$ 800,000

Housing Reserves \$ 500,000

Atheneum HVAC Improvements

Project Cost **\$ 750,000**

Funding Sources:

FY24 State Repair and Rehabilitation \$ 500,000

Special Projects \$ 250,000