Operating and Capital Improvement Budget Request
2021–2023

Submitted and presented to the Indiana Commission for Higher Education on September 10, 2020 and the State Budget Agency on November 18, 2020
Thank You from USI!

Operating and Capital Improvement Budget Request
2021–2023
Students Served by USI

**RESIDENCY**
- In-State: 80%
- Out-of-State: 18%
- International: 2%

**AGE**
- Under 25: 75%
- 25 and Older: 25%

**GENDER**
- Female: 64%
- Male: 36%

**ETHNICITY**
- White: 84%
- Minority: 16%

**Incoming GPA**
3.40

**First Generation**
21.3%

**21st Century Scholars**
11%
**80% of Students are Hoosiers**
Representing **90 Counties**

**Over 70% of USI’s 44,600 Alumni** are Living and Working in Indiana
Response to COVID Pandemic

- Physical distancing in buildings and classrooms
- Changes in room assignments and meeting times
- More variety and options for students in course modality (54% now offered online or hybrid)
- Staff contact tracing training
- Student preparedness training
- On-campus testing
- Assessment Day and Fall Break cancelled
- All cashless dining services
The University received survey responses from 2,646 Employees, Retirees, and Students regarding USI’s next strategic plan.

**Preliminary Goals**

Identified as part of the 2021-2025 Strategic Plan

- Improve Student Success
- Foster Impactful Engagement
- Elevate Visibility and Reputation
- Strengthen Financial Viability
2021-2023 CHE PERFORMANCE METRICS

• Overall Degree Completion
• At-Risk Degree Completion
• STEM Degree Completion
• Student Persistence
• On-Time Graduation
2021-2023 PERFORMANCE FUNDING METRIC IMPROVEMENT

• Overall Degree Completion: 4.5%
• At-Risk Degree Completion: 5.2%
• At-Risk Degree Completion Rate: 14.2%
• STEM Degree Completion: 14.8%
• Student Persistence Rate: 12.6%
• On-Time Graduation Rate: 13.7%

**PFF Metrics Compare Current 3 Year Average to Prior 3 Year Average**
2021-2023 PERFORMANCE FUNDING FORMULA IMPACT

- Overall Degree Completion: $395,000
- At-Risk Degree Completion: $1,100,000
- STEM Degree Completion: $210,000
- Student Persistence: $333,000
- On-Time Graduation Rate: $4,425,000

Total Performance Funding: $6,463,000

**PFF Metrics with Fully Funded CHE Proposed Unit Values**
## RESPONSIVE FISCAL MANAGEMENT
### 2021 USI Budget

<table>
<thead>
<tr>
<th>Functional Area</th>
<th>USI Budget Change</th>
<th>Percent Reduction</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction</td>
<td>($3,128,804)</td>
<td>5.9%</td>
</tr>
<tr>
<td>Instructional Supplies</td>
<td>($1,451,733)</td>
<td>27.2%</td>
</tr>
<tr>
<td>Academic Support</td>
<td>($185,391)</td>
<td>3.0%</td>
</tr>
<tr>
<td>Student Services</td>
<td>($404,136)</td>
<td>4.1%</td>
</tr>
<tr>
<td>Operation and Maintenance</td>
<td>($707,635)</td>
<td>4.4%</td>
</tr>
<tr>
<td>Administration</td>
<td>($568,355)</td>
<td>3.2%</td>
</tr>
<tr>
<td>Institutional Student Aid</td>
<td>($308,619)</td>
<td>2.4%</td>
</tr>
<tr>
<td><strong>Total Reduction:</strong></td>
<td><strong>($6,754,673)</strong></td>
<td><strong>5.6%</strong></td>
</tr>
</tbody>
</table>
## 2021-2023 Line Item Request

<table>
<thead>
<tr>
<th>Line Item</th>
<th>2019-2020 Appropriation</th>
<th>2020-2021 Appropriation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Historic New Harmony</td>
<td>$530,697</td>
<td>$576,488</td>
</tr>
<tr>
<td>Dual Credit - Technical and High Priority</td>
<td>$617,200</td>
<td>$617,200</td>
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</tbody>
</table>
DUAL CREDIT ENROLLMENT

Operating and Capital Improvement Budget Request
2021–2023

DUAL CREDIT ENROLLMENT
2010-11 THROUGH 2017-18

Enrollment

<table>
<thead>
<tr>
<th>Year</th>
<th>Headcount</th>
<th>FTE</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010-11</td>
<td>1,486</td>
<td>264.6</td>
</tr>
<tr>
<td>2011-12</td>
<td>1,726</td>
<td>323.6</td>
</tr>
<tr>
<td>2012-13</td>
<td>1,921</td>
<td>374.4</td>
</tr>
<tr>
<td>2013-14</td>
<td>1,976</td>
<td>360.6</td>
</tr>
<tr>
<td>2014-15</td>
<td>1,934</td>
<td>363.2</td>
</tr>
<tr>
<td>2015-16</td>
<td>1,969</td>
<td>359.9</td>
</tr>
<tr>
<td>2016-17</td>
<td>2,019</td>
<td>383.9</td>
</tr>
<tr>
<td>2017-18</td>
<td>2,262</td>
<td>408.2</td>
</tr>
</tbody>
</table>
## 2021-2023 NEW LINE ITEM REQUESTS

<table>
<thead>
<tr>
<th>Line Item</th>
<th>2021-2022 APPROPRIATION</th>
<th>2022-2023 APPROPRIATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nursing Expansion Initiative</td>
<td>$165,000</td>
<td>$570,000</td>
</tr>
<tr>
<td>Strong Start to Completion Program</td>
<td>$236,000</td>
<td>$236,000</td>
</tr>
</tbody>
</table>
Nursing Expansion Initiative

- Recruit and hire nursing faculty over two-year span
- New faculty will allow for expansion of incoming class sizes in line with state board accreditation
- Existing demand from students for more seats and demand from health care field for more nurses
- Expansion will allow for an additional 120 students across the entire BSN program
- Simulation Center and Labs Coordinator will serve 650-700 total students
# Strong Start to Completion Program Need

## 4-Year Full-Time Graduation Rates

<table>
<thead>
<tr>
<th>Incoming Class Year</th>
<th>Fall 2011</th>
<th>Fall 2012</th>
<th>Fall 2013</th>
<th>Fall 2014</th>
<th>Fall 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>African American Males</td>
<td>3.3%</td>
<td>2.9%</td>
<td>3.6%</td>
<td>9.1%</td>
<td>20.0%</td>
</tr>
<tr>
<td>African American Females</td>
<td>10.8%</td>
<td>20.0%</td>
<td>17.4%</td>
<td>23.7%</td>
<td>12.2%</td>
</tr>
<tr>
<td>All Other Students</td>
<td>21.1%</td>
<td>26.7%</td>
<td>31.3%</td>
<td>35.8%</td>
<td>33.9%</td>
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</tbody>
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Strong Start to Completion Program

- Recruitment and outreach of students of color
- 7-week summer residential program
- 128 Students over full degree timeline
- 8-9 Hours of summer coursework
- Counseling and academic programing throughout degree program
- Peer mentorship efforts for all academic years
- Career services, interview preparation, and alumni relationship building
## Strong Start to Completion Program

<table>
<thead>
<tr>
<th>Item</th>
<th>Funding Needed</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Staffing</strong> Fixed</td>
<td>$80,000</td>
</tr>
<tr>
<td><strong>Housing</strong> $27/day for 49 days</td>
<td>$47,628</td>
</tr>
<tr>
<td><strong>Meals</strong> $30/day for 49 days</td>
<td>$53,097</td>
</tr>
<tr>
<td><strong>Programming</strong> Fixed</td>
<td>$10,000</td>
</tr>
<tr>
<td><strong>Books</strong> Estimated $300/student</td>
<td>$10,000</td>
</tr>
<tr>
<td><strong>Instructional Costs</strong> Fixed</td>
<td>$50,000</td>
</tr>
<tr>
<td><strong>Fees</strong> $500/student</td>
<td>$16,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$266,725</td>
</tr>
<tr>
<td><strong>Less USI Contribution</strong></td>
<td>($30,725)</td>
</tr>
<tr>
<td><strong>Funding Requested</strong></td>
<td>$236,000</td>
</tr>
</tbody>
</table>
2021-2023 CAPITAL BUDGET REQUEST

- Wright Building $46,000,000
- Renovation Project
- General Repair and Rehabilitation $2,431,686
- and Infrastructure Funding
University of Southern Indiana
Campus in 2020

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