## Workshop

## 8 Essential Skills of a Healthy Team





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Skill #1 | Self-awareness Trust Wobble

Authenticity
I experience the real you

Logic
Your reasoning and judgment are

Empathy
I believe you care about me

## **Overcoming your Wobble**

Authenticity	<ul> <li>Common among leaders who are more left-brained/analytical</li> <li>Shift focus from you to your team</li> <li>Put away your phone</li> <li>Look people in the eye and give them your undivided attention</li> <li>Start with the heart and then cite a policy/corrective action</li> </ul>
Logic	<ul> <li>Usually from ineffective communication</li> <li>Start with main point or purpose</li> <li>Be sure to share the "reason" – explain the why or how</li> <li>Don't make promises you can't keep</li> <li>Ask for input – be more collaborative – not transactional</li> </ul>
Empathy	Masking the real you  Be vulnerable by admitting that you're not perfect  Create opportunities to build relationships with your team  Avoid checking the checkbox  Admit your mistakes

Notes:

Skill #	2   Honest and Respectful Communication
	Notes:
■ Skill #	3   Energy Management
	Notes: Mental
	Emotional
	Physical
	What's 1 action I commit to taking to improve my energy?
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SKIII #	4   Continuous Improvement
	Notes:
	1 Thing
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SKIII #	5   Reject Bullying & Incivility
	Notes:
	Scripts:
	"Help me to understand"
	<ul><li>"I'm not sure you're aware"</li><li>"It's been brought to my attention on numerous occasions that"</li></ul>
	"Are you complaining or sharing a concern?"

• "I've noticed a pattern of behavior that is concerning..."

	Notes:		
	Relational Rounding		
	1. Build a relationship		
	2. Pitch in and help		
	3. Catch them doing something right		
	Activity		
	1. Where were you born?		
	2. What is your birth order?		
	What was an interesting     or difficult challenge you     faced growing up?		
Skill #7	Ongoing Relentless Feedback		
	Notes:		
■ Skill #8   Meaningful Recognition			
	Notes:		
Who do I need to recognize this week (employee)?			
	Who do I need to recognize this week (peer)?		

■ Skill #6 | Build Relationships

## What one action will you take to cultivate a healthy team?

I commit to the following 3 actions to cultivate a healthy team:

	Skills I am working on	Self or Team	Timeframe
1			
2			
3			

Additional Resources  Begin with Trust, in the Harvard Business Review Magazine	
33 Powerful Scripts to Address Disruptive Behavior	
How to Become a Super Communicator at Work	
The Ultimate Recipe for an Energetic Life	
How to Lead Across a Silo Organization	
Radical Candor book by Kim Scott	